



VENTURA LOCAL AGENCY FORMATION COMMISSION

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October 22, 2019

LAFCo Executive Officers

SENT VIA ELECTRONIC MAIL

Subject: CALAFCO Proposed Dues Structure

Dear LAFCo Colleague,

At the October 16th meeting of the Ventura LAFCo, the Commission directed me, its voting delegate to the 2019 CALAFCO Annual Business Meeting, to vote against the dues structure proposed by the CALAFCO Board of Directors. Ventura LAFCo believes that the proposed structure would result in significant inequities among the membership. The proposed dues structure would result in the following:

- For LAFCos in counties with over 700,000 in population, nine LAFCos (in counties with over 1 million in population) would each see an increase of only \$286 over this year's dues (a total of \$2,574), whereas the increase for the five LAFCos with under 1 million in population would range from \$2,226 to \$3,882 (for a total of \$14,479). As a result, a minority of the LAFCos (six of 15, or 40%) would be expected to pay for the overwhelming majority (84%) of the total increase in dues within urban counties.
- Of the 20 suburban LAFCos, nine would see increases of less than \$1,000 over this year's dues (four would actually pay less than they do currently). The total increase in dues for these nine LAFCos would be \$2,072. The remaining 11 suburban LAFCos would shoulder a total increase of \$28,664. Thus, 55% of the LAFCos in suburban counties would be expected to pay 93% of the total increase for these LAFCos
- When all 58 LAFCos are considered, the 21 LAFCos with increases that exceed \$1,000 would be expected to cover \$49,447 of the total \$60,655 increase over this year's amount; in other words, a minority of LAFCos (37%) would be responsible for 81% of the increase. The 12 LAFCos with increases over \$2,000 (21% of LAFCos) would be expected to cover \$36,746 (61%) of the increased dues.

Ventura LAFCo recognizes that additional revenue needs to be generated to close CALAFCO's ongoing structural deficit and that an increase in dues from the membership is necessary to accomplish this. However, Ventura LAFCo believes that the restructured dues, as proposed, would unfairly burden a minority of LAFCos with the responsibility to cover the majority of the increased dues. We recommend that the CALAFCO Board consider alternative dues structures that more equitably distribute the dues increase among all LAFCos. One such alternative is discussed below.

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The attached spreadsheet compares the dues structure proposed by CALAFCO to an alternative that is based on population tiers (using 2018-19 dues). This alternative structure retains the urban, suburban, and rural categories for counties, currently used by CALAFCO to establish LAFCO dues:

- Rural counties: population of fewer than 100,000
- Suburban counties: population ranging from 100,000 to 700,000;
- Urban counties: population over 700,000.

Each category is separated into tiers based on population ranges. Dues increase at a set amount as the population range of each tier increases, as summarized below:

Category	Minimum Dues	Maximum Dues	Number of Population Tiers	Amount of Increase by Population Tier
Rural	\$1,250	\$2,000	4	\$250
Suburban	\$4,250	\$6,750	6	\$500
Urban	\$9,500	\$11,500	3	\$1,000

This alternative distributes the dues increases more equitably among LAFCOs. In addition, dues would be more predictable for each LAFCO, as a LAFCO's dues would increase only if its population increases enough to place it in a higher tier (as opposed to the proposed dues structure that would necessitate recalculating dues every year based on changes in population in each county). If CALAFCO finds that additional revenue is needed, the amount of the lowest tier can be increased, thereby increasing all of the tiers, and the dues for all LAFCOs in that category, equally.

Thank you for considering our concerns with the proposed dues structure. We hope that the alternative dues structure discussed above aids in the pursuit of a more equitable approach to the structure of CALAFCO's dues. Thank you and please feel free to contact Kai Luoma, our Executive Officer, should you have any questions.

Sincerely,



David J. Ross
Chair

Attachment: Alternative dues structure spreadsheet

County	Category	2020 Population
ALAMEDA	Urban	1,703,660
CONTRA COSTA	Urban	1,178,639
FRESNO	Urban	1,033,095
KERN	Urban	930,885
LOS ANGELES	Urban	10,435,036
ORANGE	Urban	3,260,012
RIVERSIDE	Urban	2,500,975
SACRAMENTO	Urban	1,572,886
SAN BERNARDINO	Urban	2,230,602
SAN DIEGO	Urban	3,398,672
SAN FRANCISCO	Urban	905,637
SAN JOAQUIN	Urban	782,662
SAN MATEO	Urban	792,271
SANTA CLARA	Urban	2,011,436
VENTURA	Urban	869,486
subtotal		

CALAFCO Proposed Structure					
Population for dues calculation	2018-19 dues	2020-21 dues	increase in dollars	increase in percentage	
700,000	8,926	10,662	1,736	19.4%	
700,000	8,926	10,662	1,736	19.4%	
700,000	7,887	10,662	2,775	35.2%	
700,000	6,722	10,662	3,940	58.6%	
700,000	8,926	10,662	1,736	19.4%	
700,000	8,926	10,662	1,736	19.4%	
700,000	8,926	10,662	1,736	19.4%	
700,000	8,926	10,662	1,736	19.4%	
700,000	8,926	10,662	1,736	19.4%	
700,000	8,926	10,662	1,736	19.4%	
700,000	8,926	10,662	1,736	19.4%	
700,000	7,136	10,662	3,526	49.4%	
700,000	5,832	10,662	4,830	82.8%	
700,000	6,456	10,662	4,206	65.1%	
700,000	8,926	10,662	1,736	19.4%	
700,000	7,257	10,662	3,405	46.9%	
121,624	159,930	38,306			

Tiered Structure				
Population for dues calculation	2018-19 dues	2020-21 dues	Increase in Dollars	increase in percentage
1m - 2m	8,926	10,500	1,574	17.63%
1m - 2m	8,926	10,500	1,574	17.63%
1m - 2m	7,887	10,500	2,613	33.13%
700k - 1m	6,722	9,500	2,778	41.33%
Over 2m	8,926	11,500	2,574	28.84%
Over 2m	8,926	11,500	2,574	28.84%
Over 2m	8,926	11,500	2,574	28.84%
Over 2m	8,926	11,500	2,574	28.84%
Over 2m	8,926	11,500	2,574	28.84%
Over 2m	8,926	11,500	2,574	28.84%
700k - 1m	7,136	9,500	2,364	33.13%
700k - 1m	5,832	9,500	3,668	62.89%
700k - 1m	6,456	9,500	3,044	47.15%
Over 2m	8,926	11,500	2,574	28.84%
700k - 1m	7,257	9,500	2,243	30.91%
121,624	158,500	36,876		

Urban = population over 700K

7k - 1m = \$9,500 5 LAFCos
 1m - 2m = \$10,500 4 LAFCos
 Over 2m = \$11,500 6 LAFCos

County	Category	2020 Population
BUTTE	Suburban	230,701
ELDORADO	Suburban	189,576
HUMBOLDT	Suburban	137,711
IMPERIAL	Suburban	195,814
KINGS	Suburban	154,549
MADERA	Suburban	162,990
MARIN	Suburban	265,152
MERCED	Suburban	286,746
MONTEREY	Suburban	454,599
NAPA	Suburban	143,800
PLACER	Suburban	397,368
SAN LUIS OPISPO	Suburban	284,126
SANTA BARBARA	Suburban	460,444
SANTA CRUZ	Suburban	282,627
SHASTA	Suburban	180,198
SOLANO	Suburban	453,784
SONOMA	Suburban	515,486
STANISLAUS	Suburban	572,000
SUTTER	Suburban	101,418
TULARE	Suburban	487,733
YOLO	Suburban	229,023
subtotal		

CALAFCO Proposed Structure					
Population for dues calculation	2018-19 dues	2020-21 dues	increase in dollars	increase in percentage	
230,701	2,805	4,184	1,379	49.2%	
189,576	2,805	3,617	812	28.9%	
137,711	2,805	2,901	96	3.4%	
195,814	2,805	3,703	898	32.0%	
154,549	2,805	3,133	328	11.7%	
162,990	2,805	3,250	445	15.9%	
265,152	2,805	4,660	1,855	66.1%	
286,746	2,805	4,958	2,153	76.8%	
454,599	3,794	7,274	3,480	91.7%	
143,800	2,805	2,985	180	6.4%	
397,368	2,805	6,485	3,680	131.2%	
284,126	2,805	4,922	2,117	75.5%	
460,444	3,742	7,355	3,613	96.6%	
282,627	2,805	4,901	2,096	74.7%	
180,198	2,805	3,487	682	24.3%	
453,784	3,764	7,263	3,499	93.0%	
515,486	4,271	8,115	3,844	90.0%	
572,000	4,503	8,895	4,392	97.5%	
101,418	925	2,400	1,475	159.5%	
487,733	3,659	7,732	4,073	111.3%	
229,023	2,805	4,161	1,356	48.3%	
63,928	106,381	42,453			

Tiered Structure				
Population for dues calculation	2018-19 dues	2020-21 dues	Increase in Dollars	increase in percentage
200k - 300k	2,805	4,750	1,945	69.34%
100k - 200k	2,805	4,250	1,445	51.52%
100k - 200k	2,805	4,250	1,445	51.52%
100k - 200k	2,805	4,250	1,445	51.52%
100k - 200k	2,805	4,250	1,445	51.52%
200k - 300k	2,805	4,750	1,945	69.34%
200k - 300k	2,805	4,750	1,945	69.34%
400k - 500k	3,794	5,750	1,956	51.56%
100k - 200k	2,805	4,250	1,445	51.52%
300k - 400k	2,805	5,250	2,445	87.17%
200k - 300k	2,805	4,750	1,945	69.34%
400k - 500k	3,742	5,750	2,008	53.66%
200k - 300k	2,805	4,750	1,945	69.34%
100k - 200k	2,805	4,250	1,445	51.52%
400k - 500k	3,764	5,750	1,986	52.76%
500k - 600k	4,271	6,250	1,979	46.34%
500k - 600k	4,503	6,250	1,747	38.80%
100k - 200k	925	4,250	3,325	359.46%
400k - 500k	3,659	5,750	2,091	57.15%
200k - 300k	2,805	4,750	1,945	69.34%
63,928	103,250	39,322		

Suburban = population from 100k - 700k

100k - 200k = \$4,250 8 LAFCos
 200k - 300k = \$4,750 6 LAFCos
 300k - 400k = \$5,250 1 LAFCo
 400k - 500k = \$5,750 4 LAFCos
 500k - 600k = \$6,250 2 LAFCos
 600k - 700k = \$6,750 0

County	Category	2020 Population
ALPINE	Rural	1,107
AMADOR	Rural	37,560
CALAVERAS	Rural	44,953
COLUSA	Rural	23,144
DEL NORTE	Rural	26,997
GLENN	Rural	29,691
INYO	Rural	18,724
LAKE	Rural	65,302
LASSEN	Rural	30,626
MARIPOSA	Rural	18,031
MENDOCINO	Rural	90,175
MODOC	Rural	9,422
MONO	Rural	13,986
NEVADA	Rural	99,548
PLUMAS	Rural	19,374
SAN BENITO	Rural	60,067
SIERRA	Rural	3,129
SISKIYOU	Rural	44,186
TEHAMA	Rural	65,119
TRINITY	Rural	13,389
TUOLUMNE	Rural	53,976
YUBA	Rural	79,087

CALAFCO Proposed Structure				
Population for dues calculation	2018-19 dues	2020-21 dues	increase in dollars	increase in percentage
1,107	925	1,015	90	9.7%
37,560	925	1,518	593	64.1%
44,953	925	1,620	695	75.1%
23,144	925	1,319	394	42.6%
26,997	925	1,373	448	48.4%
29,691	925	1,410	485	52.4%
18,724	925	1,258	333	36.0%
65,302	925	1,901	976	105.5%
30,626	925	1,423	498	53.8%
18,031	925	1,249	324	35.0%
90,175	925	2,245	1,320	142.7%
9,422	925	1,130	205	22.2%
13,986	925	1,193	268	29.0%
99,548	925	2,374	1,449	156.6%
19,374	925	1,267	342	37.0%
60,067	925	1,829	904	97.7%
3,129	925	1,043	118	12.8%
44,186	925	1,610	685	74.1%
65,119	925	1,899	974	51.3%
13,389	925	1,185	260	21.9%
53,976	925	1,745	820	47.0%
79,087	925	2,092	1,167	55.8%
subtotal	20,350	33,698	13,348	

Tiered Structure				
Population for dues calculation	2018-19 dues	2020-21 dues	Increase in Dollars	increase in percentage
1k - 25k	925	1,250	325	35.14%
25k - 50k	925	1,500	575	62.16%
25k - 50k	925	1,500	575	62.16%
1k - 25k	925	1,250	325	35.14%
25k - 50k	925	1,500	575	62.16%
25k - 50k	925	1,500	575	62.16%
1k - 25k	925	1,250	325	35.14%
50k - 75k	925	1,750	825	89.19%
25k - 50k	925	1,500	575	62.16%
1k - 25k	925	1,250	325	35.14%
75k - 100k	925	2,000	1,075	116.22%
1k - 25k	925	1,250	325	35.14%
1k - 25k	925	1,250	325	35.14%
75k - 100k	925	2,000	1,075	116.22%
1k - 25k	925	1,250	325	35.14%
50k - 75k	925	1,750	825	89.19%
1k - 25k	925	1,250	325	35.14%
25k - 50k	925	1,500	575	62.16%
50k - 75k	925	1,750	825	89.19%
1k - 25k	925	1,250	325	35.14%
50k - 75k	925	1,750	825	89.19%
75k - 100k	925	2,000	1,075	116.22%
subtotal	20,350	33,250	12,900	

Rural = Population under 100k

1k - 25k = \$1,250 9 LAFCos
 25k - 50k = \$1,500 6 LAFCos
 50k - 75k = 1,750 4 LAFCos
 75k - 100k = \$2,000 3 LAFCos

TOTALS

205,902	300,009	94,107
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205,902	295,000	89,098
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