This information will be distributed to the membership with the ballot, "exactly as submitted" by the candidates - no attachments will be accepted. No statements are endorsed by SDRMA.

Nominee/Candidate	ROBIN A. PRIDEAUX
District/Agency	CUYAMA COMMUNITY SERVICES DISTRICT
Work Address	P.O.BOX 77 NEW CUYAMA, CA. 93254-0077
Work Phone	Home Phone (661)766-2626

Why do you want to serve on the SDRMA Board of Directors? (Response Required)

My name is Robin Prideaux and I would like to be considered for the I am qualified in that I am currently vacancy position on the board. serving as Secretary on the Cuyama Community Services District Board and the other members of our board unanimously chose me to represent I would be honored to serve. our township on the Risk Management Board; Having been in several diverse management and ownership positions in the past, I realize how important it is to be aware and prepared for various As a representative I could not only situations that may arise. experience, enthusiasm and analytical input, but bring back with me helpful and forward-thinking ideas for cautionary procedures from the other members and guests.

What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization) (Response Required)

My business management experience and public service work has led me to apply for this challenging and interesting position. In addition, I have a degree from El Camino College with an emphasis in psychology of marketing. and continued interdisciplinary studies of psychology and consumer behavior at Cal State University Dominguez Hills. minor was in the arts and I soon became involved in professional ensemble groups culminating with a nomination to the Student Council During my two semesters in office one as Commissioner of Fine Arts. of my significant accomplishments was to commission a bronze statue for the art patio that still stands today entitled "Girl With Book", I was the student representative to the calendar committee and helped decide on term lengths and holidays for the college. I taught orchestra to children in Los Angeles elementary schools and chorus for the I also was chairman of public relations for the Manhattan Rec. Dept.

What special skills, talents, or experience (including volunteer experience) do you have?

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	(Response R			
ahem ad a+ hed	I WAS A BUS DRIVER F	I CIIG METT-DETITA	Or my baccom	9
risk/prevention	n measures were used	to avoid encoun	tering accide	nts or
injury suring	that time.Being alert	and aware as w	ell as handli	ng every
eituation inde	nendently and safely	kept me from i	njury or laws	uit as I
operated my ow	n delivery businesse	es. My amployee	s were taught	SAFETT
FIRST". I am c	urrently donating time	ne assisting wit	h the Cuyama	Community
Services Distr	ict as a secretary an	nd board member.	I am also w	orking
with the Cuyam	a Recreation Departme General Comments / Statem	ent in their fou ents (Response Option	rth of July conal)	elebration.
I am semi-reti	red and would welcome	e the opportunit	y to serve yo	u wich
educated and c	onfident decisions w	nile asking the	hard question	s that
need to be ask	ed. Thank you in adv	ance for your ti	me and consid	eration
for my nominat	ion to the SDRMA Boa	rd of Directors.	· Eliza * Landard Company	
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I have been nominate of Directors. I will co	oard member or a full-time ned. I further certify that I amommit the time and effort ned dacy to the Board of Director	willing to serve as a cessary to serve. Ple	director on anym	A S Dualu
Candidate Signature	Holina Prideau	<i>C</i> Date	05/31/09	NIN 2 4 2009
• • •	Page 2	of 2		March 2009

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# Special District Risk Management Authority Board of Directors Candidate's Statement of Qualifications

This information will be distributed to the membership with the ballot, "exactly as submitted" by the candidates. No statements are endorsed by SDRMA.

Nominee/Candidate	Jean Bracy, SDA	
District/Agency	Mojave Desert Air Quality Management District	
Work Address	14306 Park Avenue, Victorville, CA 92392	
Work Phone	760-245-1661 Home Phone 760-946-1882	

#### Why do you want to serve on the SDRMA Board of Directors?

I believe I can complement the current board composition with a representative perspective from the regulatory community. The regulatory community has specific risk issues that vary among agencies whose primary mission is delivery of important community services. For nearly 20 years, I've worked for public agencies.

My approach to organizational management is drawn from a wide variety of experience. During my career I have been responsible to conduct the business of the agency in a manner that measures and manages risk. I've worked closely with SDRMA for several years, and I am attracted to its aggressive and positive mission.

I want to contribute my experience to SDRMA's overall function to further strengthen and enhance the lines of services provided by SDRMA.

What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization)

As the Director of Administrative Services for the Mojave Desert Air Quality Management District, I am the staff representative to the Governing Board Budget and Personnel Committees. I am a member of and have chaired the California Air Pollution Control Officers Association (CAPCOA) statewide committees for Fiscal and Human Resource officers. I represent the District on the Mobile Source Emissions Reduction Committee evaluating proposed projects for grant awards. I organized and currently chair the Alternate Fuel Task Force for the Mojave Desert air basin; I represent the District in the Antelope Valley Clean Cities Coalition.

While employed with the City of Victorville, I served as the City representative to the Technical Advisory Committee for the Victor Valley Transit Authority and as the City representative and officer on the Executive Committee of the Regional Economic Development Authority.

I volunteered four years on the Board of Directors of the Victor Valley Federal Credit Union. For six years, I worked as an adjunct professor at Victor Valley Community College teaching Public Works Administration. I have worked on the statewide Resolutions Committee for the California Baptist Convention and served as the regional representative for developing statewide women's programs. I am actively involved in a local community service organization and for many years in that capacity have been involved with a wide range of experiences in designing organizational growth, strengthening the core structure, long term and vision planning, development of staff and volunteers, and resource and program management.



What special skills, talents, or experience (including volunteer experience) do you have?

As professional and as a volunteer, I have a wide range of experiences with organizational structures, long term and vision planning, development of staff and volunteers, and resource and program management. My experience of leading organizational activities and implementing change for growth includes bringing together intergenerational and multicultural groups to achieve common goals.

I am an effective manager with expertise in efficient and productive management implementing process improvements in finance, human resources, risk management, and a wide variety of related administrative and organizational functions. I have led highly skilled teams to support the achievement of overall agency goals and objectives.

In the two years since I last ran for office, I have earned the prestigious Special District Administrator designation and completed course work for the CALPELRA Masters Certification in Labor Relations. I was accepted into the graduate program at California State University, San Bernardino and by the end of 2009 I expect to graduate with a Masters in Public Administration.

#### **General Comments / Statements**

I believe in SDRMA's stated mission. My agency is a strong supporter of the risk pool concept and particularly SDRMA. From our claims experience I presented the topic, "The Good, The Bad, The Ugly. Leadership: A Management Case Study," at the CSDA Annual Conference in September 2006, where I was able to demonstrate our agency's positive experience with SDRMA's expert management of our claims.

I am attracted to the passion and energy expressed by SDRMA staff and Board in their aggressive and confident approach to the mission of SDRMA. I want to contribute to SDRMA's objective and its future.

I certify that I am a Board member or a full-time management employee for the agency from which I have been nominated. I further certify that I am willing to serve as a director on SDRMA's Board of Directors. I will commit the time and effort necessary to serve. Please consider my application for nomination/candidacy to the Board of Directors.



This information will be distributed to the membership with the ballot, "exactly as submitted" by the candidates. No statements are endorsed by SDRMA.

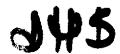
	e Ed Grav	
District/Agency Ch	hino Valley independent Fire District	
Work Address 14	4011 City Center Drive Chino Hills, California 91709	
Work Phone (909)		
:	Why do you want to serve on the SDRMA Board of Directors?	
over 28 years as a law	overning Board Member of the Chino Valley Independent Fire District and having served wenforcement professional, I would bring to SDRMA the experience and knowledge that leading to the organization as it continues to develop innovative programs to assist its'	

What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization)

I have been an elected member of the Chino valley Independent Fire District since 2004. I have served as Board President, Vice-President and served on the Districts Finance, Planning, and Emergency Medical Services Committees. I have also served as Chair of the Chino Valley Public Agencies Committee and been District Liaison to the cities of Chino and Chino Hills to the 4th.District County Supervisor.

also serve on the Citizens Oversight Committee of the Chino Valley School District and the Citizens Advisory Committee of the California Department of Corrections California Institute for Men.

also am a member of our local Lions Club and serve as a Director.



What special skills, talent	, or experience	(including volunteer e	xperience) do	you have?
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Having spent my entire professional life in the public sector I understand the importance of working effectively with others so an organization may achieve positive results. I believe I am an "effective listener" which gives me the ability to understand an issue and then make an informed decision. I am a proponent of team work and getting stakeholders involved in issues.

#### **General Comments / Statements**

Should I be fortunate enough to be chosen to join the Board of the SDRMA, I can pledge to you I will work to continue the great service that SDRMA has been providing its' members and take any opportunity that could further enhance member benefits.

I certify that I am a Board member or a full-time management employee for the agency from which I have been nominated. I further certify that I am willing to serve as a director on SDRMA's Board of Directors. I will commit the time and effort necessary to serve. Please consider my application for nomination/candidacy to the Board of Directors.

Candidate Signature

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Date JUNE 8.

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Page 2 of 2



This information will be distributed to the membership with the ballot, "exactly as submitted" by the candidates – no attachments will be accepted. No statements are endorsed by SDRMA.

Nominee/Candidate David Arauda
District/Agency Stallion Springs C.S.D.
Work Address 28500 Stallion Springs Dr
4 ( ) 5 ( ) 4 ( ) 5 ( )
Work Phone <u>661-822-3268</u> Home Phone <u>661-300-1231</u>
Why do you want to serve on the SDRMA Board of Directors? (Response Required)
I want to work as a team in obtaining the best coverage at the best price for tell Districts.
I also mont to be post of the effort that i prevents claims le safety training accident prevention, developing a safe work place
What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization) (Response Required)
I have served on SDRMA's Board for over.
ter years. I hudestand the governouse Structure
As well as the various factors that affect warres
compensation, property, hability and health insurance rates
As a faculty member that teacher CSDA
education programs throughout the State, I Am.
very Aware of Issues facing all independent special

What special skills, talents, or experience (including volunteer experience) do you have? (Response Required)	
Experience, A listening car, in touch with all Distr And a desire to do what is best!	nchi -
General Comments / Statements (Response Optional)	
As a General Manager for a multipupose community Services District. I understand Many Issues that arises in regard to the vorious types of Districts And their Insurance Deeds.  As a Board Member on a JPA I understand the Governance Structure that allows An organization to mare forward 10 a possitive manuer.	- - - - -
	- - - -
I certify that I am a Board member or a full-time management employee for the agency from which I have been nominated. I further certify that I am willing to serve as a director on SDRMA's Board	- - - :h rd
of Directors. I will commit the time and effort necessary to serve. Please consider my application for nomination/candidacy to the Board of Directors.  Candidate Signature  Date 4-23-09  March 20	PADO 2 4 2009

Page 2 of 2

This information will be distributed to the membership with the ballot, "exactly as submitted" by the candidates. No statements are endorsed by SDRMA.

Nominee/Candidate	Vincent C. Ferrante			
District/Agency	Moss Landing Harbor District			
Work Address	7881 Sandholdt Road			
Work Phone	831.633.5417	Home Phone	831.449.2409	

#### Why do you want to serve on the SDRMA Board of Directors?

I have been involved in Special District fiscal planning and risk management and have an interest and desire to support sound fiscal policies and promote quality risk management services to special districts throughout the state.

What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization)

I have served as an elected official on the Moss Landing Harbor District (MLHD) Board of Harbor Commissioners since 2003. This requires constant budgeting vigilance and action responsive to constituent needs. I have served as Chair of the MLHD Liveaboard Committee, Vice Chair of the MLHD Budget Committee and Property Improvement Committee. In that capacity I gained in-depth knowledge of rules and regulations governing special districts as well as consensus-building among committee members.

I have served on the following California Special District Association:

- 1. Membership & Retention
- 2. Budget/Fiscal
- 3. By-Laws

I was appointed to the Monterey County Overall Economic Development Commission by the County Board of Supervisors and serve as Vice Chair of its Grants and Finance Committee. By this appointment, the County Board has demonstrated confidence in my fiscal abilities, experience and insight.

I am currently serving on the Monterey County Special District Association and was elected Secretary/Treasurer for 2009.

I have also served as a Director on the Central Coast Federal Credit Union Board where I gained knowledge of the needs of the community and small and large businesses, in addition to Federal Banking regulations and reporting. Other committee involvement includes Vice Chair of the Salinas, California



ister City Organization (of which I was named Member of the Year in 2005), alifornia Sons of Italy in America Lodge and Chair of the City of Monterey's	
Parade.	Agenda Attac Page
Special District Risk Management Au Board of Directors Candidate's Statement of Qualificat	·
What special skills, talents, or experience (including volunteer exp	erience) do you have?
have experience and/or training in project management, report preparation, planning, budget analysis and preparation, risk management, health benefits on committees and working with others toward common goals requires a will exercise flexibility. My analytical skills are thorough and enable me to make	s and retirement plans. Beir ingness to listen and
General Comments / Statements	
I have completed the CSDA Special District Governance Academy and have Institute for Local Government. I am confident I will be a diligent and valuab	
will dedicate myself to the vision and goals of the SDRMA and I look forward contributing member serving on this Board.	rd to the opportunity to be a
I certify that I am a Board member or a full-time management employed have been nominated. I further certify that I am willing to serve as a of Directors. I will commit the time and effort necessary to serve. Pleafor nomination/candidacy to the Board of Directors.  Candidate Signature: Date:	director on SDRMA's Boa ase consider my applicati

#### Agenda Item #9— Attachment B Page 11 of 16

## Special District Risk Management Authority Board of Directors Candidate's Statement of Qualifications

This information will be distributed to the membership with the ballot, "exactly as submitted" by the candidates – no attachments will be accepted. No statements are endorsed by SDRMA.

Nominee/Candidate

Muril N. Clift, CPCU, CLU

District/Agency

Cambria Community Services District

Work Address

PO Box 1799, Morro Bay, CA 93443-1799

Work Phone

805 772-6101

Home Phone 805 927-7124

Why do you want to serve on the SDRMA Board of Directors? (Response Required)

I desire a position on the SDRMA Board because I see it as an expansion of my commitment to Special Districts and commitment to the concept of member controlled risk management services.

I believe current California legislation makes it very difficult for any new city to incorporate. As a result, I believe the Special District will become the dominate model for local governing bodies.

The degree to which any organization can bring a diversified service to the public is often controlled by the availability of insurance protection and risk management services. SDRMA is uniquely situated and qualified to provide the services Special Districts need to provide for their constituents. I look forward to being part of the member support organization needed by an expanding world of Special Districts.

For 38+ years I have been involved in the commercial insurance marketplace. A marketplace characterized by the competing interests of the insurance sellers, consumers and insurance companies. Brokers whose major concern is commission income. Consumers whose major concerns are availability and price. Companies whose major concerns are premium volume and profitability. Lacking in all areas is a commitment to loyalty.

SDRMA as a member organization starts with the commitment of loyalty to its members, mitigating the competitive forces driving the commercial insurance market. I find this commitment of loyalty between the members and service providers a healthy solution to the cyclic problems inherit in meeting insurance needs. It is my desire to encourage this type of solution to the risks faced by Special Districts by serving on the Board of SDRMA

What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization) (Response Required)

Currently serving as a Director of Cambria Community Services District, serving on the Finance Committee, Governmental Relations Committee and Forest Service Committee. Current term expires 12/2012. Previous elected Board experience includes: (1) Elected Trustee of Kern County High School District. District composed of 17 high schools at the time. (2) Elected Director of Santa Maria Public Airport District. District administered a 2200 acre airport, industrial and agriculture facility. Served as District President and member of many committees.



What special skills, talents, or experience (including volunteer experience) do you have?

(Response Required)

I bring 38+ years of insurance experience in personal and commercial lines insurance. I understand the risks faced by community organizations and the insurance needs of employees. I hold advanced insurance degrees of Chartered Property and Casualty Underwriter and Chartered Life Underwriter. Additionally I have completed over 1000 hours of continuing education in the insurance field.

I am experienced in the political field and understand how elected bodies think and act. I have been elected to three different boards in my career and served on several appointed advisory committees. I have served on political action committees representing the positions of the insurance company. I have authored insurance code legislation and managed the bill through the California legislature, spending many hours "walking the halls" of the California Assembly and Senate.

#### General Comments / Statements (Response Optional)

I believe I would bring a diverse background to the SDRMA Board of Directors.

First, I have a strong commitment to the Special District as the ultimate form of local control of community functions.

Second, with experience on three different types of Special Districts, a school district, an airport district and a multi-task community service district I believe I can represent the diversity of districts that make up SDRMA.

Third, my experience in the general insurance market place provides a unique understanding of the needs of organizations and their employees. My extensive experience in marketing insurance could be helpful in representing the benefits of SDRMA to potential members.

Fourth, I understand and have experience with the political influences that affect the insurance marketplace.

Finally, I have the desire and time to serve and believe a position on the Board of Directors of SDRMA would be an opportunity to put to use my experiences.

I certify that I am a Board member or a full-time management employee for the agency from which I have been nominated. I further certify that I am willing to serve as a director on SDRMA's Board of Directors. I will commit the time and effort necessary to serve. Please consider my application for nomination/candidacy to the Board of Directors.

Candidate Signature

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March 2009



### MURIL N. CLIFT, CPCU,CLU CANDIDATE – SDRMA DIRECTOR 1011 SUFFOLK ST., CAMBRIA, CA 93428

Ms. Francesca Loftis, President
El Dorado Local Agency Formation Commission

Your ballot for the 2009 election of Directors for the Special Districts Risk Management Authority has been mailed. The ballot materials contain my complete application and statement of qualifications.

I would like to take this opportunity to express my position on the mission and operations of the Special District Risk Management Authority and provide the two reasons why I believe I have unique qualifications to represent your district on the Board of Directors of SDRMA.

The stated mission of the SDRMA is:

SDRMA's primary objective is to serve as a single resource to meet all the risk management needs of our members. Quality coverage protection and risk management services, responsive claims management, as well as tailored safety and loss prevention programs provide members with an unequaled risk management program.

It has been my experience as a Director of two member agencies SDRMA successfully fulfills its mission in a cost effective manner. I am in complete support of the current policies of the Board of Directors and would not have put my name in nomination if all of the current Board Members sought reelection. I wish to express my gratitude to those current Board Members retiring and thank them for their service.

I believe I bring a unique set of experiences which could add to the diversity of the Board of Directors.

First, I have experience as an elected Board Member of three diverse forms of districts.

- Former Trustee Kern County High School District, 17 high schools.
- Former Director Santa Maria Airport District, 2200 acre airport and industrial park.
- Currently Director Cambria Community Services District, fire and rescue, water, sewer, parks and recreation, public facilities.

Second, I have had a 38 year successful career in the private insurance industry. I hold advance degrees in the Property and Casualty and the Life and Health business. I understand the insurance marketplace and the problems faced by both consumers and providers of insurance.

I believe the combination of insurance knowledge and knowledge of the needs of diverse agencies would bring a unique addition to the diversity of the current board. I ask for your support.

Muril N. Clift, CLU, CPCU



Nominee/Candidate Allison Voigt Hamaker El Dorado Hills Community Services District District/Agency 1021 Harvard Way, El Dorado Hills, CA 95762 Work Address Work Phone (916) 614-3207 Home Phone (916) 388-1938

Why do you want to serve on the SDRMA Board of Directors?

The SDRMA influences the activities and safety of the public. By serving on the Board, I will be able to keep abreast of the current issues affecting both my agency and others served by SDRMA while advancing the mission of my agency and the sister agencies we represent.

What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization)

I've held positions on several boards and committees, both small and large: Landscaping and Lighting Assessment District Oversight Committee at CRPD, coordinator American Society of Women Accountants Sacramento Valley Chapter ten years, past president Committee Chair four years for Troop 40 and Troop 941 of the Boy Scouts of America Faculty Curriculum Committee at American River College, student representative Accounting Society CSUS three years, past president Committee chair of my congregation's Activities Committee and president of Children's Primary

What special skills, talents, or experience (include volunteer experience) do you have?

I bring organizational skills, preparation in the topics to be discussed, interest in my fellow committee members, a sense of humor, and the ability to distill the essence of the conversation to clarify and summarize the ideas of the group.

#### General Comments/Statements:

It was my responsibility as a staff member at a past employer to manage liability claims, write liability claim staff reports for the Board of Directors, and to prepare the agency for the risk management pool representatives' annual visit. I enjoy this work and this topic, and look forward to being a part of SDRMA.

I certify that I am a Board member or a full-time management employee for the agency from which I have been nominated. I further certify that I am willing to serve as a director on SDRMA's Board of Directors. I will commit the time and effort necessary to serve. Please consider my application for nomination/candidacy to the Board of Directors.

Candidate Signature 

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#### What special skills, talents, or experience (including volunteer experience) do you have?

Substantial military and civilian experience in general management, contract administration/negotiation, project management, energy and environmental issues. Licensed professional engineer in California and Oregon. Certified Special District Administrator and CSDA recognition in Special District Governance. I was a member of the working group appointed by the Senate Committee on Local Government to rewrite the laws affecting Community Services Districts in 2004 (SB 135).

As General Manager for the Bear Valley CSD, I am responsible for providing services relating to: water, wastewater, solid waste, roads, drainage, police, park & recreation, mail/postal services, mosquito abatement and pine bark beetle control.

#### **General Comments / Statements**

#### Background:

26 years, United States Navy Construction Forces including combat construction (Seabees), base maintenance, and construction management. Vietnam veteran. Enlisted in 1967, retired in 1993 as a Lieutenant Commander, Civil Engineer Corps. Took employment with Bear Valley CSD shortly after retiring.

#### Education:

AAS (Diesel Technology)	Oregon Technical Institute	1967
BS(Mechanical Engineering)	University of Washington	1976
BS(Business and Management)	University of Maryland	1980
MS(Petroleum Engineering)	University of Texas	1981

#### Organizations:

Toastmasters International, Veterans of Foreign Wars, Fleet Reserve Association, Vietnam Veterans of America, National Rifle Association, California Rifle and Pistol Association

#### Hobbies & Interests:

Fishing, firearms, judo, scuba, cribbage, outdoors and fitness

#### Personal:

Age 62; married 38 years, reside in Bakersfield with wife, daughter and grandkids (ages 16, 14, 7, 2, and 1).

I certify that I am a Board member or a full-time management employee for the agency from which I have been nominated. I further certify that I am willing to serve as a director on SDRMA's Board of Directors. I will commit the time and effort necessary to serve. Please consider my application for nomination/candidacy to the Board of Directors.

Candidate Signature

Date 5-6-09

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This information will be distributed to the membership with the ballot, "exactly as submitted" by the candidates. No statements are endorsed by SDRMA.

Nominee/Candid	ate John C. Yeakley
District/Agency	Bear Valley CSD
Work Address	28999 South Lower Valley Road. Tehachapi. CA 93561
Work Phone (66	1) 821-4428 Home Phone (661) 397-4519

#### Why do you want to serve on the SDRMA Board of Directors?

I have served on the SDRMA Board since March of 1999. I have served as vice president since January, 2002. During that time, I have seen SDRMA expand significantly. In 1999, SDRMA had 238 members in its property liability program and SDWCA had 73 members in its Workers Comp program. In July, 2003 SDWCA merged with SDRMA and the combined organization now has 429 members in the property liability program and 339 members in the workers comp program. During the same period, assets have increased from \$20 million to \$116 million. Retained earnings have increased from \$7 million to \$32 million. Over that time, SDRMA has also branched out into the area of employee health benefits (2006) and currently has 51 agencies (approx 1200 employees) enrolled in that program. A very visible result of this growth is SDRMA's purchase in 2004 of its own building in downtown Sacramento. SDRMA currently occupies most of the third floor, rents the remainder of the building and realizes approximately \$400,000 annually in rental income. I am very proud to have been a part of this dramatic growth. I am also proud to have been a part of the board which recently made the decision to reduce rates by 15% for the 2009/2010 program year. I would be honored to have the opportunity to continue serving on this board.

What Board or committee experience do you have that would help you to be an effective Board Member? (SDRMA or any other organization)

As previously mentioned, I have ten years of experience on the SDRMA board of directors. I have also served for fourteen years on the Tehachapi Water Availability Preservation Committee, seven years on the Greater Tehachapi Fire Safe Council, and have served on ACWA's Groundwater Committee and Safe Drinking Water Subcommittee.

As General Manager of the Bear Valley CSD, I regularly assist the board of directors in the administration of several standing committees and have (as required or requested) organized and administered ad hoc committees of the board and/or of citizens of the district.

