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EL DORADO LAFCO
LOCAL AGENCY FORMATION COMMISSION

**PROFESSIONAL SERVICES AGREEMENT
FOR
MUNICIPAL SERVICES REVIEW AND SPHERE OF INFLUENCE STUDY OF THE
FIRE SUPPRESSION AGENCIES IN EL DORADO COUNTY**

LAFCO RESOLUTION L-2020-10

This Agreement is entered into this 27th day of May, 2020, by and between the El Dorado County Local Agency Formation Commission ("LAFCO"), and South Fork Consulting LLC, a California Corporation (referred to as "Consultant").

RECITALS

WHEREAS, Consultant desires to perform and assume responsibility for the provision of professional consultant services required by LAFCO for the completion of the Municipal Services Review and Sphere of Influence Study Fire Suppression Agencies in El Dorado County on the terms and conditions set forth in this Agreement; and

WHEREAS, Consultant has presented a proposal for such services to LAFCO, dated April 3, 2020 and is duly licensed, qualified and experienced to perform those services; and

WHEREAS, Consultant agrees it has satisfied itself by its own investigation and research regarding the conditions affecting the work to be done and labor and materials needed, and that its decision to execute this Agreement is based on such independent investigation and research; and

WHEREAS, LAFCO desires to engage Consultant to render such services as set forth in this Agreement.

NOW, THEREFORE, in consideration of the mutual promises set forth below LAFCO and Consultant hereby agree as follows:

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AGREEMENT

1. SCOPE OF SERVICES.

1.1 General Scope of Services. Consultant promises and agrees to furnish to LAFCO all labor, materials, tools, equipment, services and incidental and customary work necessary to fully and adequately supply the necessary professional consultant services for the completion of the Municipal Services Review and Sphere of Influence Study of the Fire Suppression Agencies in El Dorado County ("Services") in a manner satisfactory to LAFCO and in accordance with all applicable Federal, State and Local laws and regulations, and all terms and conditions set forth in this Agreement.

2. SCHEDULE OF SERVICES.

2.1 Schedule of Services. The Services of Consultant are to commence upon execution of this Agreement by LAFCO and shall be undertaken and completed in a prompt and timely manner according to this mutually agreeable schedule and including the following tasks:

Task 1: Preparation (Payment of \$2,543)

Task 2: Information Collection and Verification (Payment of \$2,261)

Task 3: Analysis and Development of Administrative Draft MSR/SOI Update (Payment of \$68,837)

Task 4: Public Review Draft MSR/SOI Update (Payment of \$5,010)

Task 5: Final MSR/SOI (Payment of \$2,400)

Project Management & Contract Management: \$8,049

At Cost Reimbursement for Mileage/Printing Costs: Payment of \$900

Contingency: Payment of \$5,000

2.2 Extension of Time: Consultant may, for good cause shown, request an extension(s) of time to perform the Services required hereunder. The parties may mutually extend the time needed to perform the Services provided that such extension is authorized in advance by LAFCO staff, and an amendment to this Agreement is executed. Such amendment may be executed by Commission staff provided that the total cost of this Agreement does not change.

2.3 Reports. Consultant shall be responsible for submitting appropriate drafts

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and updates to LAFCO staff as specified in Exhibits "A," Project Task List, and "B" Project Scope of Work and Schedule, or as otherwise reasonably requested by LAFCO. Consultant shall submit project progress reports as reasonably requested by LAFCO. All reports and submittals shall be provided in Microsoft Word format and all charts and graphics shall be in tagged image file format (TIFF) and reproducible in black-and-white. All payments to the Consultant are contingent upon timely receipt and completion of the required components.

3. FEES AND PAYMENTS.

3.1 Compensation. Consultant shall receive compensation for all Services rendered under this Agreement for each specified task described in Article 2.1 above, subject to the condition that the specified task is completed in a manner satisfactory to LAFCO, in the amounts set forth in Article 2.1. The total compensation shall not exceed NINETY-FIVE THOUSAND DOLLARS (\$95,000) without LAFCO's prior written approval. All reimbursements for expenses incurred by Consultant in the performance of this Agreement are included in the foregoing amounts.

3.2 Payment of Compensation. On a monthly basis, Consultant shall submit to LAFCO an invoice which indicates percentage of work completed for each task identified in Article 2.1 in a manner satisfactory to LAFCO, and in a manner consistent with Exhibit "B", rendered by Consultant. The statement shall describe the amount of Services and supplies provided since the initial commencement date through the date of the statement. LAFCO shall, within forty-five (45) days of receiving such statement, review the statement and pay all approved charges thereon.

4. CHANGES.

4.1 The Parties may, from time to time, request changes in the scope of the Services of Consultant to be performed hereunder. Such changes, including any increase or decrease in the amount of Consultant's compensation and/or changes in the schedule must be authorized in advance by LAFCO in writing. Mutually agreed changes shall be incorporated in written amendments to this Agreement.

5. RESPONSIBILITIES OF CONSULTANT.

5.1 Independent Contractor; Control and Payment of Subordinates. Consultant enters into this Agreement as an independent contractor and not as an employee of LAFCO. Consultant shall have no power or authority by this Agreement to bind LAFCO in any respect. Nothing in this Agreement shall be construed to be inconsistent with this relationship or status. All employees, agents, contractors or subcontractors hired or retained by the Consultant are employees, agents, contractors or subcontractors of the Consultant and not of LAFCO. LAFCO shall not be obligated in any way to pay any wage

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claims or other claims made against Consultant by any such employees, agents, contractors or subcontractors, or any other person resulting from performance of this Agreement.

5.2 Conformance to Applicable Requirements. All work prepared by Consultant shall be subject to the approval of LAFCO.

5.3 Project Manager. As a material and essential part of this Agreement, Consultant shall designate and assign Amanda Ross as its contract manager for this Agreement, who at all times shall represent the Consultant before LAFCO on all matters relating to this Agreement. The project manager shall continue in such capacity unless and until removed at the request of LAFCO, is no longer employed by Consultant or replaced with the written approval of LAFCO which shall not be unreasonably withheld.

5.4 Coordination of Services. Consultant agrees to work closely with LAFCO staff in the performance of Services and shall be available to LAFCO staff, consultants and other staff at all reasonable times. LAFCO agrees to work closely with Consultant's staff in the performance of Services and shall be available to Consultant's staff at all reasonable times.

5.5 Warranty. Consultant agrees and represents that it is qualified to properly provide the Services set forth in Exhibit "A" and "B" in a manner which is consistent with the generally accepted standards of quality, practice and competence normally displayed in the Consultant's profession. Consultant further represents and agrees that it will perform said Services in a legally adequate manner in conformance with applicable Federal, State and Local laws and guidelines.

5.6 Interest in Contract. Consultant covenants that neither it, nor any of its employees, agents, contractors, or subcontractors has any interest, nor shall they acquire any interest, direct or indirect, in the subject of this Agreement, nor any other interest which would conflict in any manner or degree with the performance of its services hereunder.

Consultant shall make all disclosures required by LAFCO's conflict of interest policy in accordance with the category designated by LAFCO, unless the Executive Officer determines in writing that Consultant's duties are more limited in scope than is warranted by the category designated by the conflict of interest policy of LAFCO and that a narrower disclosure category should apply. Consultant also agrees to make disclosure in compliance with LAFCO's conflict of interest policy if, at any time after the execution of this Agreement, LAFCO determines and notifies Consultant in writing that Consultant's duties under this Agreement warrant greater disclosure by Consultant than was originally contemplated. Consultant shall make disclosures in the time, place and manner set forth in the conflict of interest policy and as directed by LAFCO.

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6. **INSURANCE.**

6.1 Time for Compliance. Consultant shall not commence Services under this Agreement until it has provided evidence satisfactory to LAFCO that it has secured all insurance required under this section. In addition, Consultant shall not allow any subconsultant to commence work on any subcontract until it has provided evidence satisfactory to LAFCO that the subconsultant has secured all insurance required under this section.

6.2 Types of Required Coverages. As a condition precedent to the effectiveness of this Agreement for work to be performed hereunder and without limiting the indemnity provisions of this Agreement, the Consultant in partial performance of its obligations under such Agreement, shall procure and maintain in full force and effect during the term of this Agreement, the following policies of insurance.

6.2.1 Commercial General Liability: Commercial General Liability Insurance which affords coverage at least as broad as Insurance Services Office "occurrence" form CG 0001, with minimum limits of at least \$1,000,000 per occurrence. Defense costs shall be paid in addition to the limits.

The policy shall contain no endorsements or provisions limiting coverage for (1) products and completed operations; (2) contractual liability; (3) third party action over claims; or (4) cross liability exclusion for claims or suits by one insured against another.

6.2.2 Automobile Liability: Automobile Liability Insurance with coverage at least as broad as Insurance Services Office Form CA 0001 covering "Any Auto" (Symbol 1) with minimum limits of \$1,000,000 each accident. If Consultant has no owned automobiles, then only hired and non-owned automobile coverage is required.

6.2.3 Workers' Compensation: Workers' Compensation Insurance, as required by the State of California and Employer's Liability Insurance with a limit of not less than \$1,000,000 per accident for bodily injury and disease. If Consultant is not required by law to have Workers' Compensation Insurance, Consultant shall provide evidence of such, and LAFCO will waive this requirement. If Consultant hires subcontractors to perform under this Agreement, the Consultant shall assure that the subcontractor carries Workers' Compensation insurance for all of its employees, who are required to be covered by applicable law.

6.2.4 Professional Liability: Professional Liability insurance for errors and omissions with minimum limits of \$1,000,000. Covered Professional Services shall specifically include all work to be performed under this Agreement.

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If coverage is written on a claims-made basis, the retroactive date shall precede the effective date of the initial Agreement and continuous coverage will be maintained or an extended reporting period will be exercised for a period of at least three (3) years from termination or expiration of this Agreement.

6.3 Endorsements.

6.3.1 The policy or policies of insurance required by Sections 6.2.1 Commercial General Liability and 6.2.2 Automobile Liability shall be endorsed to provide the following:

6.3.1.1 Additional Insured: The indemnified parties shall be additional insureds with regard to liability and defense of suits or claims arising out of the performance of this Agreement. Additional Insured Endorsements shall not (1) be restricted to “ongoing operations”; (2) exclude “contractual liability”; (3) restrict coverage to “sole” liability of Consultant; or (4) contain any other exclusions contrary to this Agreement.

6.3.1.2 Primary Insurance and Non-Contributing Insurance: This insurance shall be primary and any other insurance, deductible, or self-insurance maintained by the indemnified parties shall not contribute with this primary insurance.

6.3.1.3 Severability: In the event of one insured, whether named or additional, incurs liability to any other of the insureds, whether named or additional, the policy shall cover the insured against whom claim is or may be made in the same manner as if separate policies had been issued to each insured, except that the limits of insurance shall not be increased thereby.

6.3.1.4 Cancellation: The policy shall not be canceled or the coverage suspended, voided, reduced or allowed to expire until a thirty (30) day prior written notice of cancellation has been served upon LAFCO except ten (10) days prior written notice shall be allowed for non-payment of premium.

6.3.1.5 Duties: Any failure by the named insured to comply with reporting provisions of the policy or breaches or violations of warranties shall not affect coverage provided to the indemnified parties.

6.3.1.6 Applicability: That the coverage provided therein shall apply to the obligations assumed by the Consultant under the indemnity provisions of this Agreement, unless the policy or policies contain a blanket form of contractual liability coverage.

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6.3.2 The policy or policies of insurance required by Section 6.2.3 Workers' Compensation shall be endorsed, as follows:

6.3.2.1 Waiver of Subrogation: A waiver of subrogation stating that the insurer waives all rights of subrogation against the indemnified parties.

6.3.2.2 Cancellation: The policy shall not be canceled or the coverage suspended, voided, reduced or allowed to expire until a thirty (30) day prior written notice of cancellation has been served upon LAFCO except ten (10) days prior written notice shall be allowed for non-payment of premium.

6.3.3 The policy or policies of insurance required by Section 6.2.4 Professional Liability shall be endorsed, as follows:

6.3.3.1 Cancellation: The policy shall not be canceled or the coverage suspended, voided, reduced or allowed to expire until a thirty (30) day prior written notice of cancellation has been served upon LAFCO except ten (10) days prior written notice shall be allowed for non-payment of premium.

6.4 Deductible. Any deductible or self-insured retention must be approved in writing by LAFCO and shall protect the indemnified parties in the same manner and to the same extent as they would have been protected had the policy or policies not contained a deductible or self-insured retention.

6.5 Evidence of Insurance. The Consultant, concurrently with the execution of this Agreement, and as a condition precedent to the effectiveness thereof, shall deliver either certified copies of the required policies, or original certificates and endorsements on forms approved by LAFCO. The certificates and endorsements for each insurance policy shall be signed by a person authorized by that insurer to bind coverage on its behalf. At least fifteen (15) days prior to the expiration of any such policy, evidence of insurance showing that such insurance coverage has been renewed or extended shall be filed with LAFCO. If such coverage is cancelled or reduced, Consultant shall, within ten (10) days after receipt of written notice of such cancellation or reduction of coverage, file with LAFCO evidence of insurance showing that the required insurance has been reinstated or has been provided through another insurance company or companies.

6.6 Failure to Maintain Coverage. Consultant agrees to suspend and cease all operations hereunder during such period of time if the required insurance coverage is not in effect and evidence of insurance has not been furnished to LAFCO. LAFCO shall have the right to withhold any payment due Consultant until Consultant has fully complied with the insurance provisions of this Agreement.

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In the event that the Consultant's operations are suspended for failure to maintain required insurance coverage, the Consultant shall not be entitled to an extension of time for completion of the Work because of production lost during suspension.

6.7 Acceptability of Insurers. Each such policy shall be from a company or companies with a current A.M. Best's rating of no less than A:VII and authorized to do business in the State of California, or otherwise allowed to place insurance through surplus line brokers under applicable provisions of the California Insurance Code or any federal law.

6.8 Insurance for Subconsultants. All subconsultants shall be included as additional insureds under the Consultant's policies, or the Consultant shall be responsible for causing subconsultants to purchase the appropriate insurance in compliance with the terms of this Agreement, including adding LAFCO as an Additional Insured to the subconsultant's policies.

7. OWNERSHIP OF MATERIALS AND CONFIDENTIALITY.

7.1 Documents & Data; Licensing of Intellectual Property. This Agreement creates a non-exclusive and perpetual license for LAFCO to copy, use, modify, reuse or sublicense any and all copyrights, designs and other intellectual property embodied in plans, specifications, studies, drawings, estimates and other documents or works of authorship fixed in any tangible medium of expression, including but not limited to, physical drawings or data magnetically or otherwise recorded on computer diskettes or discs, which are prepared or caused to be prepared by Consultant under this Agreement ("Documents & Data").

Consultant shall require all subconsultants to agree in writing that LAFCO is granted a non-exclusive and perpetual license for any Documents & Data the subconsultant prepares under this Agreement. Consultant represents and warrants that Consultant has the legal right to license any and all Documents & Data. Consultant makes no such representation and warranty in regard to Documents & Data which were prepared by design professionals other than Consultant or provided to Consultant by LAFCO.

LAFCO shall not be limited in any way in its use or modification of the Documents and Data at any time. If LAFCO modifies the Documents and Data in a manner and for a purpose not intended by this Agreement, LAFCO shall indemnify Consultant against all claims arising from such modification.

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7.2 Confidentiality. All Documents & Data are confidential and Consultant agrees that they shall not be made available to any individual or organization without the prior written approval of LAFCO, except by court order.

8. ACCOUNTING RECORDS.

8.1 Maintenance and Inspection. Consultant shall maintain and make available for inspection by LAFCO and its auditors accurate records of all its costs, disbursements and receipts with respect to any work under this Agreement. Such inspections may be made during regular office hours at any time until one (1) year after the final payments under this Agreement are made to the Consultant.

9. SUBCONTRACTING.

9.1 Prior Approval Required. Consultant shall not subcontract any portion of the work required by this Agreement, except as expressly stated herein, without prior written approval of LAFCO. Subcontracts, if any, shall contain a provision making them subject to all provisions stipulated in this Agreement.

10. TERMINATION OF AGREEMENT.

10.1 Grounds for Termination. LAFCO may, by written notice to Consultant, terminate all or any part of this Agreement at any time and without cause by giving written notice to Consultant of such termination, and specifying the effective date thereof, at least seven (7) days before the effective date of such termination. Upon termination, Consultant shall be compensated only for those Services which have been adequately rendered to LAFCO, and Consultant shall be entitled to no further compensation. Consultant may not terminate this Agreement except for cause.

10.2 Effect of Termination. If this Agreement is terminated as provided herein, LAFCO may require Consultant to provide all finished or unfinished Documents and Data and other information of any kind prepared by Consultant in connection with the performance of Services under this Agreement. Consultant shall be required to provide such document and other information within fifteen (15) days of the request.

10.3 Additional Services. In the event this Agreement is terminated in whole or in part as provided herein, LAFCO may procure, upon such terms and in such manner as it may determine appropriate, services similar to those terminated.

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11. GENERAL PROVISIONS.

11.1 Delivery of Notices. All notices permitted or required under this Agreement shall be given to the respective parties at the following address, or at such other address as the respective parties may provide in writing for this purpose:

LAFCO:

El Dorado County LAFCO
550 Main Street, Suite E
Placerville, CA 95667
Attn: José C. Henríquez, Executive Officer

Consultant:

South Fork Consulting, LLC
3266 Panorama Drive
South Lake Tahoe, CA 96150
Attn: Amanda Ross

Such notice shall be deemed made when personally delivered or when mailed, forty-eight (48) hours after deposit in the U.S. Mail, first class postage prepaid and addressed to the party at its applicable address. Actual notice shall be deemed adequate notice on the date actual notice occurred, regardless of the method of service.

11.2 Indemnification. Consultant shall indemnify and hold LAFCO, its elected officials, officers, employees, volunteers and agents free and harmless from any and all claims, demands, causes of action, costs, expenses, liability, loss, damage or injury, in law or equity, to property or persons, including wrongful death, in any manner arising out of or incident to any negligent acts, omissions, errors or willful misconduct of Consultant, its officials, officers, employees, agents, subcontractors and subconsultants arising out of or in connection with the performance of the Services or this Agreement, including without limitation the payment of all consequential damages and reasonable attorneys' fees and other related costs and expenses except such loss or damage which was caused by the active negligence, sole negligence, or willful misconduct of LAFCO.

Consultant shall defend, at Consultant's own cost, expense and risk, any and all such aforesaid suits, actions or other legal proceedings of every kind that may be brought or instituted against LAFCO, its directors, officials, officers, employees, agents or volunteers. Consultant shall pay and satisfy any judgment, award or decree that may be rendered against LAFCO or its directors, officials, officers, employees, agents or volunteers, in any such suit, action or other legal proceeding. Consultant shall reimburse LAFCO and its directors, officials, officers, employees, agents and/or volunteers, for any

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and all legal expenses and costs incurred by each of them in connection therewith or in enforcing the indemnity herein provided. Notwithstanding the foregoing, to the extent Consultant's services are subject to Civil Code section 2782.8, the above indemnity shall be limited, to the extent required by Civil Code section 2782.8, to claims arising out of, pertaining to, or relating to the negligence, recklessness, or willful misconduct of the Consultant.

Consultant's obligation to indemnify shall not be restricted to insurance proceeds, if any, received by LAFCO, its directors, officials, officers, employees, agents or volunteers.

11.3 Laws and Regulations. Consultant shall keep itself fully informed of and in compliance with all local, state and federal laws, rules, regulations and ordinances in any manner affecting the performance of the Project or the Services, including without limitation LAFCO business license requirements and all Cal/OSHA requirements, and shall give all notices required by law. Consultant shall be liable for all violations of such laws and regulations in connection with Services. If the Consultant performs any work knowing it to be contrary to such laws, rules and regulations and without giving written notice to LAFCO, Consultant shall be solely responsible for all costs arising therefrom. Consultant shall indemnify and hold LAFCO, its officials, directors, officers, employees and agents free and harmless, pursuant to the indemnification provisions of this Agreement, from any claim or liability arising out of any failure or alleged failure to comply with such laws, rules or regulations.

11.4 Prohibited Interests. Consultant covenants that neither it, nor any of its employees, agents, contractors or subcontractors has any interest, nor shall they acquire any interest, direct or indirect, in the subject of this Agreement, nor any other interest which would conflict in any manner or degree with the performance of the Services hereunder.

11.5 Prevailing Wages. Consultant is aware of the requirements of California Labor Code section 1720, et seq., and 1770, et seq., as well as California Code of Regulations, Title 8, section 16000, et seq., ("Prevailing Wage Laws"), which require the payment of prevailing wage rates and the performance of other requirements on "public works" and "maintenance" projects. If the Services are subject to the Prevailing Wage Laws, Consultant agrees to fully comply with such Prevailing Wage Laws.

11.6 Equal Opportunity Employment. Consultant shall not engage in unlawful employment discrimination. Such unlawful employment discrimination includes, but is not limited to, employment discrimination based upon a person's race, religious creed, color, national origin, ancestry, physical handicap, medical condition, marital status, gender, citizenship or sexual orientation.

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11.7 Labor Certification. By its signature hereunder, Consultant certifies that it is aware of the provisions of Section 3700 of the California Labor Code which require every employer to be insured against liability for Worker's Compensation or to undertake self-insurance in accordance with the provisions of that Code, and agrees to comply with such provisions before commencing the performance of the Services.

11.8 Attorneys' Fees. If either party commences an action against the other party, either legal, administrative or otherwise, arising out of or in connection with this Agreement, the prevailing party in such litigation shall be entitled to reasonable attorneys' fees and all other costs of such action.

11.9 Assignment or Transfer. Consultant shall not assign or transfer any interest in this Agreement whether by assignment or novation, without the prior written consent of LAFCO, which will not be unreasonably withheld. Provided, however, that claims for money due or to become due Consultant from LAFCO under this Agreement may be assigned to a financial institution or to a trustee in bankruptcy, without such approval. Notice of any assignment or transfer, whether voluntary or involuntary, shall be furnished promptly to LAFCO.

11.10 Successors and Assigns. This Agreement shall be binding on the successors and assigns of the Parties.

11.11 Amendment; Modification. No supplement, modification or amendment of this Agreement shall be binding unless executed in writing and signed by both Parties.

11.12 Waiver. No waiver of any default shall constitute a waiver of any other default or breach, whether of the same or other covenant or condition. No waiver, benefit, privilege or service voluntarily given or performed by a Party shall give the other Party any contractual rights by custom, estoppel or otherwise.

11.13 Entire Agreement. This Agreement constitutes the entire agreement between the Parties relative to the Services specified herein. There are no understandings, agreements, conditions, representations, warranties or promises with respect to this Agreement, except those contained in or referred to in the writing.

11.14 Governing Law. This Agreement shall be governed by the laws of the State of California. Venue shall be in El Dorado County.

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11.15 Time of Essence. Time is of the essence for each and every provision of this Agreement.

11.16 Interpretation. Since the Parties or their agents have participated fully in the preparation of this Agreement, the language of this Agreement shall be construed simply, according to its fair meaning, and not strictly for or against any Party.

11.17 No Third-Party Beneficiaries. There are no intended third-party beneficiaries of any right or obligation assumed by the Parties.

11.18 Authority to Enter Agreement. Each Party warrants that the individuals who have signed this Agreement have the legal power, right and authority to make this Agreement and bind each respective Party.

11.19 Invalidity; Severability. If any portion of this Agreement is declared invalid, illegal or otherwise unenforceable by a court of competent jurisdiction, the remaining provisions shall continue in full force and effect.

11.20 Counterparts. This Agreement may be signed in counterparts, each of which shall constitute an original.

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IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the day and year first above written.

EL DORADO LAFCO

South Fork Consulting, LLC

By:



Shiva Frentzen
Chair, El Dorado LAFCO

By:

Amanda Ross
South Fork Consulting, LLC

Attest:

By:



José C. Henríquez
Executive Officer

Approved as to Form:

By:

Kara Ueda
Best Best & Krieger LLP
LAFCO Counsel

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Chair, El Dorado LAFCO

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Amanda Ross
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Attest:

~~By:~~

~~
José C. Henríquez
Executive Officer~~

Approved as to Form:

By:


Kara Ueda
Best Best & Krieger LLP
LAFCO Counsel

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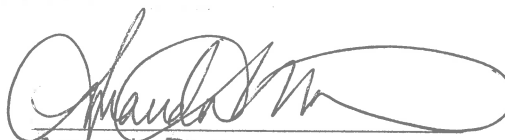
EL DORADO LAFCO

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By:

Shiva Frentzen
Chair, El Dorado LAFCO

By:



Amanda Ross
South Fork Consulting, LLC

Attest:

By:

José C. Henríquez
Executive Officer

Approved as to Form:

By:

Kara Ueda
Best Best & Krieger LLP
LAFCO Counsel

EXHIBIT A

Project Task List

The consultant will update the Municipal Service Review (MSR) and Sphere of Influence (SOI) for the countywide fire suppression and emergency service agencies. This will include making MSR and SOI recommendations and determinations based on independent assessment of available data, and independent analysis of data submitted by those agencies for review. The subject review, assessment, and recommendation must include determinations based on the factors contained in Government Code Sections 56430 and 56425(e). The various tasks involved with this project are expected to include the following:

TASK 1 – Preparation

- I. The project team will attend an initial project kick-off or initiation meeting with staff from El Dorado LAFCO. At this meeting, it is anticipated that the proposed scope-of-work will be thoroughly reviewed and discussed. Key issues of focus sought by El Dorado LAFCO will be translated into performance measures and conveyed to the team. The team will also preview our overall approach, outline key methodologies, identify deliverable dates/schedule, and confirm contact and coordination information.
- II. Prepare a draft, standardized Request for Information (RFI) tool for use in MSR/SOI in consultation with LAFCO staff and focused on those performance measures developed in the previous task (1A). Ultimately, this MSR will provide the basis for facilitating the Commission's formal determinations per the CKH Act. The RFI will seek information on:
 - a) Current and historical data;
 - b) Future forecasts including land-use and demographic changes;
 - c) Existing water supply for fire protection and ISO rating;
 - d) Changes in Personnel, Budget and Programs since completion of the previous MSR;
 - e) Equipment and Vehicle status including ages and anticipated phase-out dates;
 - f) Issues and alternative solutions related to future needs;
 - g) The total population and the total number of residents currently receiving service for each fire service agency;
 - h) All areas currently receiving service that are: a) outside the existing boundaries; and b) outside the existing sphere of influence (SOI);
 - i) The existing and projected service needs over the next 5, 10, and 20 years;
 - j) Any studies done by each fire service agency relative to its operations and expansion or modification of facilities, equipment, and vehicles in the last 5 years;
 - k) The existing and projected service demand for each fire service agency for the next 5, 10 and 20 years;
 - l) Any actual and potential Disadvantaged Unincorporated Communities (as identified by El Dorado LAFCO and El Dorado County) and the needs or deficiencies of those areas relative to public services; and
 - m) The major issues facing each fire service agency over the next 5-year and the next 10-year periods, and potential actions by LAFCO (e.g. sphere of influence changes or initiation of mergers, consolidations, or dissolutions) that could assist in alleviating these issues, if any.
- III. Distribute Draft RFI to LAFCO staff for review and comment.
- IV. Finalize RFI tool(s).

TASK 2 – Information Collection and Verification

- I. Distribute RFI tool(s) to each fire service agency for completion.
- II. Collect available information from each fire service agency per the RFI.

EXHIBIT A

- III. Gather growth projection information from relevant state, regional, sub-regional and local agencies. Reconcile data, note significant discrepancies, and disaggregate projections to each local agency's level.
- IV. Collect relevant source documents for each agency, such as applicable statutes, service area maps, master service plans, management plans, audits, budgets, and other information relevant to completing service reviews.
- V. Consult with federal, state, and local agencies, including Cal Fire and the US Forest Service, as to their interactions with each fire service agency and any issues they perceive.
- VI. Drawing upon extensive experience working with special districts, the consultants will carefully scrutinize the veracity of the information provided, compare it against previously submitted profiles, flag areas of pre-existing concern, note where mitigated corrections have, or have not been made, seek out possible explanations, and identify service threats and inconsistencies from any number of wide-ranging potential causal factors. The emphasis will be placed upon changes in personnel, budget and programs since completion of the previous MSR.

TASK 3 – Administrative Draft MSR/SOI Update

- I. Prepare an administrative draft MSR/SOI Update report that includes:
 - a) A summary description about each fire service agency, including applicable maps, tables and graphs.
 - b) Recommended written determinations for each of the factors in Government Code §56430. Relative to § 56430 (a) (2) and (3), the report shall provide discussion and analysis of the needs and deficiencies of services for any identified and potential Disadvantaged Unincorporated Communities in the boundary and sphere areas, as well as the feasibility of extending service to these areas. Written determinations will also include potential effect of agency services on agricultural and open space lands.
 - i. The approach to this project will include summarizing key developments and changes to equipment, facilities, and the financial ability to provide services over the past several years for each fire service agency
 - ii. Identify key ongoing threats, inconsistencies, and challenges from a range of issues (e.g., new regulations).
 - c) The analysis and determinations for both the MSR and SOI will be guided by specific performance measures. Performance measures will serve as a streamlined scoping effort for this project and the following information sources will be considered:
 - i. LAFCO's previous MSR/SOI for the fire service agencies written in 2011;
 - ii. tailoring of the various data/information requests (RFI's);
 - iii. new regulatory/institutional changes; and
 - iv. the consultant's analyses of data relevant to identified issues.
 - d) It is anticipated that the updated MSR/SOI will be approximately 300 pages in length, including appendices. It is noted that LAFCO would prefer a document that provides relevant discussion without becoming a compendium of information.
- II. In conjunction with LAFCO staff, South Fork Consulting will distribute the administrative draft MSR/SOI to LAFCO staff for review and comment. Upon approval from LAFCO, the Administrative Draft may be shared with fire service agency staff for an informal technical review.

EXHIBIT A

TASK 4 – Public Review Draft MSR/SOI Study

- I. Based on the input received on the administrative draft MSR/SOI report, consultants will prepare a public review draft including all updated information from Task 3.
- II. In conjunction with LAFCO staff, consultants will distribute/make available the draft MSR/SOI to LAFCO and the general public, and present the public review draft report to LAFCO for review and comment at a public hearing.
 - a. The Consultant may also include additional public outreach for review of the draft MSR/SOI Study in the form of (3) public outreach townhalls within (3) locations spaced throughout the County of El Dorado.
- III. Consultants will prepare a PowerPoint presentation that outlines the key issues associated with this MSR/SOI.
- IV. Consultants will make a presentation to LAFCO's Commission during an in-person or remotely-configured public meeting.

TASK 5 – Final Service Review Report

- I. Based on direction from LAFCO subsequent to the public hearing on the public review draft MSR/SOI report, prepare a final service review report for each agency containing:
 - a) A cover, title pages and a table of contents.
 - b) All updated information included in Task 3 and Task 4, as adopted by the Commission.
- II. Consultants will prepare a PowerPoint presentation that outlines the key issues associated with this MSR/SOI.
- III. Consultants will make a presentation to LAFCO's Commission during an in-person or remotely-configured public meeting.

As part of Task 5, the consultant will organize supporting documents including MSR related questionnaires, response letters, other documents and information, make a list of items into an organized packet, and provide these documents to LAFCO.

Scope - Conclusion

South Fork Consulting has carefully read the RFP from El Dorado LAFCO and agrees to provide the services as described. Based on our preliminary review of El Dorado LAFCO's past MSR and SOI documents for the County's fire and emergency services, we believe that the information contained within the RFP provides a solid foundation for the collection and analysis of new data that will better inform LAFCO and each fire and emergency service provider as they continue to work together for the benefit of the public. It is our intention to provide a robust analysis, backed by quantitative and qualitative data, to inform the future direction of each fire service agency based on their ability to provide sustainable, adequate, and cost-effective coverage. We will focus on current and emerging issues in El Dorado County and build analyses, updated policy discussions, and consideration of key challenges related to service providers from this existing foundation. Our focus will be to analyze key performance measures relevant to each determination.

EXHIBIT B

Project Schedule

Our project team can commence work on this consultancy immediately upon signing a contract. Below is a suggested schedule and should LAFCO wish to extend or reduce the schedule for fiscal or timing reasons, our staff is available and amenable to a schedule alteration as otherwise agreed upon. We will review and finalize the tentative schedule with LAFCO staff as part of the work plan development (i.e. development of the final scope of services). In order to achieve the approximately ten-month schedule proposed below, our team is available to start work in July 2020 as proposed in LAFCO’s RFP. We anticipate releasing the public review draft MSR no later than February, 2021. The table below is a tentative schedule of milestones based on adoption of the MSR/SOI Update by May 2021. The dates in bold indicate deadlines critical to maintain proposed project completion date.

Milestone	Estimated Start Date	Estimated Completion Date
Task 1: Data Collection and Review		
LAFCO Contract Approval		July 1, 2020
Kick-off Meeting with LAFCO Staff (Post-award meeting)		July 1–14
Develop Work Plan, Schedule, Template, and agree upon final performance measures to be utilized.	July 1	July 14
Task 2: Data Analysis		
Develop and Send RFI	July 15	July 30
Agency Responses Received		September 1
Interviews with Agencies	August 15	September 1
Data Deadline: Any new data submitted after this deadline will incur additional consulting fees and require a schedule adjustment	September 21	September 21
Task 3: Administrative Draft MSR/SOI		
Analyze and Prepare Preliminary Findings	October 1	December 15
Preliminary Findings/Administrative Report sent to LAFCO and Agency staff		December 16
Comments from LAFCO and District staff is received by Consultant		January 1, 2021
Task 4: Draft MSR Report		
Prepare Draft MSR	January 1	Feb 15
Release of Draft MSR		Feb 15
Presentation of Draft MSR at Commission Meeting		Mar 15
Comment Period Ends		Mar 22
Task 5: Final MSR Report		
Respond to Comments and Prepare Final MSR	April	May
Presentation of Final MSR for Adoption at Commission Meeting		May 30
Release of Final MSR with Findings		June

*Note: LAFCO generally meets on the 4th Wednesday of the month